

REQUEST FOR EXPRESSION OF INTEREST (EOI) UNDER OPEN BIDDING

FOR

**PROVISION OF CONSULTANCY SERVICES FOR CENTRAL BANK DIGITAL CURRENCY
(CBDC) FEASIBILITY STUDY**

BOU/CONS/25-26/00182/C

BANK OF UGANDA



PLOT 37/45 KAMPALA ROAD, P.O. BOX 7120, KAMPALA.

Telephone: 256-414-258441/6 or 258061, Telex: 61069/61344; Fax: 256-414-233818

Web site: www.bou.or.ug; E-mail address: info@bou.or.ug

1. The Bank of Uganda has allocated funds to be used for a comprehensive feasibility study to rigorously evaluate the technical, legal, economic, social, operational viability, costs, and benefits of issuing a Central Bank Digital Currency (CBDC) in Uganda following a comprehensive stakeholder consultation exercise.
2. The services of an eligible Consultant/Consulting Firm are required to assess Uganda's infrastructure regarding issuing a CBDC in Uganda and thereafter perform a cost-benefit analysis of issuing the same. This evaluation is intended to highlight significant opportunities and challenges, including interconnected factors, to help shape the Bank of Uganda's strategic policy on CBDC.
3. The Consultant/Consulting Firm shall initially perform a Technical Infrastructure Assessment to:
 - a) Evaluate the adequacy of the existing national infrastructure in supporting CBDC issuance, including,
 - i. Reliability of internet connectivity and network coverage, as well as the consistency of electricity supply nationwide, particularly in rural areas.
 - ii. Mobile phone (smartphone and feature phone) penetration rates.
 - b) Analyse the technological requirements for different CBDC design models (e.g., token-based vs. account-based, programmable features etcetera).
 - c) Identify optimal utilisation of IT systems and requirements for automating business processes, as well as assessing skills and project team needs.

- d) Assess the readiness of existing payment systems (e.g., Uganda National Interbank Settlement System (UNISS), mobile money systems, Automated Clearing House (ACH) and other private payment systems to interoperate with CBDC and derivative products.
 - e) Consider the environmental implications of the technology supporting CBDC.
4. The Consultant/Consulting Firm shall thereafter conduct a Cost-Benefit Analysis (CBA) of CBDC issuance after the technical infrastructure assessment (in 3 above) has been completed. The Cost Benefit Analysis will rigorously evaluate the costs and benefits of issuing a CBDC in Uganda.
 5. The Consultant/Consulting Firm shall propose a robust methodology for conducting the feasibility study, which may include desk reviews, data collection through surveys, interviews, and workshops with key internal and external stakeholders, quantitative and qualitative data analysis, and economic modelling and simulations. The successful Consultant/Consulting Firm will be granted access to granular, bank-level data that is crucial for conducting thorough quantitative analyses.
 6. The Consultant/Consulting Firm shall submit the following deliverables;
 - i. A detailed write up of their understanding of the engagement.
 - ii. Detailed write up of similar or related experience in conducting feasibility studies, including contact persons for reference purposes.
 - iii. The proposed methodology, work plan, and timelines.
 7. The Bank of Uganda invites eligible Consultants/Consulting Firms to indicate their interest in providing the consultancy services for Central Bank Digital Currency (CBDC) feasibility study. Interested Consultants/Consulting Firms must provide a capability statement indicating that they are qualified to perform the services (brochures, descriptions of similar assignments; availability of appropriate skills among staff, etcetera).
 8. This Expression of Interest is open to all Consultants/Consulting Firms and shall be conducted in accordance with the procedures contained in the Bank of Uganda Procurement and Disposal of Assets Manual.
 9. Consultants/Consulting Firms may associate with other firms in the form of joint ventures or partnerships to enhance their qualifications. The form of association, where applicable, should be indicated in the Expression of Interest (EOI).
 10. A Consultant/Consulting Firm will be selected in accordance with the provisions contained in the Bank of Uganda Procurement and Disposal of Assets Manual.
 11. The shortlisting criteria shall include:

NO	CRITERIA	DOCUMENTARY EVIDENCE	WEIGHT/ SCORE
1	ELIGIBILITY / PRELIMINARY	<p>a) A certificate of Incorporation /registration of the Consultant/Consulting Firm or its equivalent;</p> <p>b) A valid Trading License [2026] of the Consultant/Consulting Firm or its equivalent;</p> <p>c) Evidence of fulfilment of obligations to pay</p> <ul style="list-style-type: none"> • Taxes [<i>Current URA Tax Clearance Certificate valid until Dec 31 2025</i>] and • Social Security contributions [<i>Current NSSF Clearance Certificate valid until Dec 31 2025</i>], where applicable. <p>d) Copies of the Consultant/Consulting Firm’s audited books of accounts for the immediate preceding three years and any financial data which may be considered useful in the shortlisting.</p> <p>e) Duly completed and signed statement indicating that the Consultant/Consulting Firm does not have a conflict of interest in the subject of procurement [Code of Ethical Conduct for Providers – <i>template provided in this document</i>].</p> <p>f) Company Profile – information indicating the Consultant/Consulting Firm’s activities.</p> <p>g) Consultant/Consulting Firm’s Return of Allotment of Shares.</p> <p>h) National Identification or Passports of the Consultant/Consulting Firm’s Majority Shareholders.</p> <p>i) Registered/Notarized Power of Attorney for the signatory to the EOI submission with signatures of the donor and done.</p> <p>j) Duly completed and signed Consultant/Consulting Firm’s Beneficial Ownership Form – <i>template provided in this document</i></p> <p>k) Signed Declaration/Application Submission Form – <i>template provided in this document</i></p> <p>Note: <i>For Joint Ventures (JVs) or Consortiums or Associations, the documentation above shall be required for each member of the Joint Venture / Consortiums/ Associations.</i></p>	COMPLIANT/NON-COMPLIANT (C/NC)

NO	CRITERIA	DOCUMENTARY EVIDENCE	WEIGHT/ SCORE
		<i>Where the business of the bidder is not registered in Uganda and a document required above is not available in the country of the bidder, the bidder shall submit its equivalent or alternative document or statement on official company letterhead affirming that the document is not available in the country of the bidder.</i>	
2	TECHNICAL	CONSULTANT / CONSULTING FIRM'S EXPERIENCE AND QUALIFICATIONS	MAXIMUM SCORE (POINTS)
	CONSULTANT / CONSULTING FIRM'S EXPERIENCE <i>Consultants/Consulting Firms shall demonstrate their qualification to undertake national-level digital infrastructure assessments, CBCD feasibility studies, and comprehensive cost-benefit analyses. Templates are provided in this document.</i>		50
1	At least three (3) years of demonstrable experience in digital financial systems assessment, central banking advisory, payments modernization, or digital transformation within the financial sector. Experience with CBDC feasibility studies, national payments infrastructure diagnostics, digital financial services or digital financial inclusion strategies for central banks or comparable financial institutions.		10
2	Practical experience of successfully delivering at least two (2) similar assignments within the last three (3) years, for institutions of comparable size and complexity. Submissions should include client references and demonstrate measurable results. <i>Experience older than three (3) years may be considered only if supported by recent engagements in CBDC or digital payments initiatives</i>		30
3	<ul style="list-style-type: none"> i. Possession of specialized expertise or training in at least two of the following areas: central banking operations, digital currencies, financial sector regulation, financial stability analysis, digital financial services or digital payments systems. ii. Demonstrated proficiency in analytical and diagnostic tools, including payments system mapping, business process modelling, and digital infrastructure assessment tools, Economic modelling and cost-benefit analysis methodologies, International Standards and Best Practices (such as, CPMI-IOSCO Principles for Financial Market Infrastructures, ISO 20022, CBDC reference frameworks). iii. Proven capacity-building and stakeholder engagement skills, including the ability to conduct structured workshops, 		10

NO	CRITERIA	DOCUMENTARY EVIDENCE	WEIGHT/ SCORE
	<p>technical training sessions, and knowledge-transfer programs for policymakers, IT teams, and regulatory staff to ensure institutional understanding of CBDC implications.</p> <p>iv. Demonstrated experience in digital transformation, cybersecurity assessment, and technology-enabled process improvements, including evaluation of payment system interoperability, digital identity systems, cybersecurity and data protection frameworks, IT infrastructure readiness for CBDC deployment (e.g., distributed APIs, cloud environments).</p>		
	<p>CONSULTANT/CONSULTING FIRM'S PERSONNEL QUALIFICATIONS AND EXPERIENCE</p> <p><i>Availability of a multi-disciplinary team comprising CBDC or digital currency specialists, financial sector economists and macro-financial analysts, payments system and digital infrastructure experts, cybersecurity and ICT specialists, regulatory/legal experts (digital finance, data protection, payments regulation), and change management and capacity-building specialists.</i></p> <p><i>The experience and qualifications should be relevant to Provision of Consultancy Services for the Central Bank Digital Currency Feasibility Studies. Templates are provided in this document.</i></p>		50
1	<p>CBDC Lead Expert / Team Leader</p> <ul style="list-style-type: none"> • A senior professional with at least 10 years of relevant experience in central banking, digital currency research, national payments systems, or financial sector digital transformation. • Demonstrated leadership in managing CBDC feasibility studies, digital payments ecosystem assessments, or national-level financial sector transformation programs. • Proven experience in stakeholder engagement, quality assurance of technical deliverables, and management of complex, multi-disciplinary projects. • Strong competences in CBDC design frameworks, macro-financial assessment, policy analysis, and strategic advisory. <p><u>Qualifications</u></p> <ul style="list-style-type: none"> • Master's in Economics, Business, Banking, Finance, Digital Finance, Information Systems, or related field. • Additional training or certification in central banking, digital currencies, payments systems, or financial sector policy (desirable) 		10
2	<p>Payments Systems & Digital Infrastructure Specialist(s)</p>		21 (7 Each)

NO	CRITERIA	DOCUMENTARY EVIDENCE	WEIGHT/ SCORE
	<ul style="list-style-type: none"> • At least 7 years of experience assessing or implementing payments systems, digital financial infrastructure, interoperability frameworks, or ICT architecture. • Practical experience with ISO 20022, RTGS systems, API/instant payment platforms, and emerging technologies such as DLT/blockchain. • Demonstrated ability to conduct technical diagnostics of national-level payments, digital infrastructure and competences in system mapping, digital ID integration, infrastructure readiness assessment, and technology evaluation. <p><u>Qualifications</u></p> <ul style="list-style-type: none"> • Degree in IT, Computer Engineering, Information Systems or related field (Master’s preferred) • Professional certifications in systems architecture, cybersecurity, cloud technologies, or payments (desirable). 		
3	<p>Economist / Cost-Benefit & Impact Analysis Expert(s)</p> <ul style="list-style-type: none"> • At least 7 years of experience in economic modelling, financial sector analysis, regulatory impact assessments, or cost-benefit analysis studies. • Demonstrated experience conducting macro-financial or digital finance impact assessments for public institutions. • Strong analytical capability in scenario modelling, forecasting, and risk assessment. • Competences in quantitative analysis, policy evaluation, and financial sector diagnostic. <p><u>Qualifications</u></p> <ul style="list-style-type: none"> • Bachelor’s degree in Economics, Econometrics, Public Policy, Finance, Business, or related field. • Evidence of advanced training in economic modelling or financial sector analysis (desirable) 		4
4	<p>Legal & Regulatory Specialist (Digital Finance/Payments Regulation)</p> <ul style="list-style-type: none"> • At least 5 years of experience in financial sector regulation, payments law, fintech regulation, or digital finance legal frameworks. • Demonstrated ability to conduct legal gap analyses and review regulatory implications of digital currency issuance. • Experience advising central banks, regulators, or financial institutions on digital finance or payment systems compliance • Competences in drafting legal recommendations, policy interpretation, and regulatory assessment. 		4

NO	CRITERIA	DOCUMENTARY EVIDENCE	WEIGHT/ SCORE
	<p><u>Qualifications</u></p> <ul style="list-style-type: none"> • Degree in Law (Master’s in Financial Regulation, Fintech Law, or related specialization preferred) • Professional training in payments regulation, fintech regulation, or digital financial law (desirable) 		
5	<p>Cybersecurity & ICT Risk Management Specialist(s)</p> <ul style="list-style-type: none"> • At least 5 years of experience in cybersecurity assessments, ICT risk management, digital infrastructure security, or critical systems protection. • Demonstrated experience conducting threat assessments, vulnerability analysis, and IT security diagnostics for financial systems. • Familiarity with cybersecurity standards and frameworks applicable to payments systems and CBDC models. • Competences in security architecture, data protection assessment, and resilience planning <p><u>Qualifications</u></p> <ul style="list-style-type: none"> • Degree in Cybersecurity, Computer Science, ICT Security or related field • Professional certifications such as CISSP, CISM, CEH or equivalent (desirable) 		5
6	<p>Change Management & Capacity Building Expert</p> <ul style="list-style-type: none"> • At least 5 years of experience supporting institutional transformation, change management, or capacity development programs. • Demonstrated ability to design and deliver structured training, stakeholder workshops, and knowledge-transfer programs. • Experience in stakeholder readiness assessments and communication planning for digital transformation initiatives. • Competences in change management methodologies, facilitation, organizational learning, and institutional capacity strengthening <p><u>Qualifications</u></p> <ul style="list-style-type: none"> • Degree in Business, Organizational Development, Public Administration, or related field. • Certification in Change Management (e.g., PROSCI) is an added advantage. 		4
7	<p>Business Process/Research Analyst(s)</p> <ul style="list-style-type: none"> • At least 3 years of experience in research, process analysis, data analytics, or technical documentation. • Experience supporting financial sector studies, digital transformation projects, or payments system assessments. 		2

NO	CRITERIA	DOCUMENTARY EVIDENCE	WEIGHT/ SCORE
	<ul style="list-style-type: none"> Competences in process mapping, data collection, documentation, and analytical synthesis. <p><u>Qualifications</u></p> <ul style="list-style-type: none"> Bachelor’s degree in Economics, Finance, ICT, Business, or related field. Training in process mapping, data analytics, or research methods (desirable). 		
TOTAL			100
A Consultant/Consulting Firm must score a minimum of 70 points to qualify			

12. Interested eligible Consultants/Consulting Firms may obtain further information via email procurement@bou.or.ug, from 8:30 am- 5:00pm (Local time) Monday to Friday except Public Holidays.
13. Expressions of Interest must be labelled “*Expression of Interest for Provision of Consultancy Services for Central Bank Digital Currency (CBDC) Feasibility Study - BOU/CONS/25-26/00182/C*” and must be delivered to the address below at or before 11:00am on 16th April 2026.

**Bank of Uganda Headquarters,
Level 3, New Building (NB)
P. O. Box 7120, Kampala.
Shimon Road Reception.**

OR

Password-protected Electronic Bids with the Subject of the email “*Provision of Consultancy Services for Central Bank Digital Currency (CBDC) Feasibility Study - BOU/CONS/25-26/00182/C*” must be sent to procurement@bou.or.ug, on or before **April 16, 2026 at 11:00am EAT**. Passwords should be shared with pdd@bou.or.ug

14. The planned Procurement schedule (Subject to changes) is as follows:

Activity	Date
a. Publication of Notice of Expression of Interest	19 th March 2026
b. Closing date for receipt of Expression of Interest	16 th April 2026
c. Evaluation of Expressions of Interest	Within 15 working days from closing date
d. Display of shortlist	Within 5 working days from approval of shortlist by the Contracts Committee

MANAGEMENT

TEMPLATES

[The information requested is required in the format provided below and should be included by the Consultant/Consulting Firm in its Expression of Interest]

Form 1: Declaration/Application Submission Sheet

[This Application Submission Sheet should be on the letterhead of the Consultant/Consulting Firm and should be signed by a person with the proper authority to sign documents that are binding on the Consultant/Consulting Firm. It should be included by the Consultant/Consulting Firm in its proposal]

Date: *[insert date (as day, month and year) of proposal submission]*
Procurement Reference No: *[Insert Procurement Reference Number]*

To: *[insert full name of Bank]*

We, the undersigned, declare that;

- (a) We have examined and have no reservations to Expression of Interest document.
- (b) We hereby apply to be shortlisted for the following services:

Reference Number	Description of Services

- (c) We are eligible to participate in public procurement.
- (d) We undertake to abide by the Code of Ethical Conduct in Business for Providers during the procurement process and the execution of any resulting contract.
- (e) We, including any subcontractors or providers for any part of the contract resulting from this Expression of Interest process, have nationals from the following eligible countries *[insert the nationality of the Applicant, including that of all parties in case of a joint venture and the nationality of any subcontractors, if applicable]*.
- (f) We, our affiliates or subsidiaries, including any subcontractors for any part of the contract or contracts resulting from this Expression of Interest process, have not been suspended by the Authority in Uganda from participating in public procurement.
- (g) We are not a government owned entity, or if we are, we meet the requirements of Part 2.6.
- (h) We declare that the following commissions, gratuities, or fees have been paid or are to be paid with respect to the Expression of Interest process, the corresponding bidding process or execution of the Contract: *[insert complete name of each Recipient, their full address, the reason for which each commission or gratuity was paid and the amount and currency of each such commission or gratuity. If none has been paid or is to be paid, indicate "none"]*.

Name of Recipient	Address	Purpose/Reason	Amount & Currency

- (i) We understand that you may amend the scope and value of any contracts to be bid or cancel the Express of Interest process at any time and that you are neither bound to accept any application that you may receive nor to invite the short listed Consultant/Consulting Firm to bid for the contract or contracts, which are the subject of this Expression of Interest, without incurring any liability to the Consultant/Consulting Firm.
- (j) We understand that qualification information will be subject to verification through a post-qualification process prior to any award of contract.
- (k) We hereby authorise you and your authorised representatives, to conduct any enquiries or investigations to verify the statements, documents and information submitted in connection with this application and to seek clarification from our bankers and clients regarding any financial and technical aspects. This Declaration/Application Submission Sheet will also serve

as authorisation to any individual or authorised representative of any institution referred to in the supporting information to provide such information deemed necessary and as requested by yourselves to verify statements and information provided in this Expression of Interest.

Signed: _____
[signature of person whose name and capacity are shown below]

Name: _____
[insert complete name of person signing the Qualification Form]

In the capacity of: _____
[insert legal capacity of person signing the Qualification Form]

Duly authorized to sign the Qualification Form for and on behalf of:

[insert complete name of Consultant/Consulting Firm/Member of Joint Venture]

Dated on _____ day of _____, _____ *[insert date of signing]*

Form 2: Code Of Ethical Conduct in Business For Providers

This Code of Ethical Conduct for Providers (the “Code”) sets out the minimum standards expected from the Consultants/Consulting Firms participating in public procurement and disposal processes of Government of Uganda. Failure to comply with the provisions of this Code may lead to suspension of the Consultant/Consulting Firms from being eligible for participating in public procurement and disposal processes or contract award and may result in a contract being terminated.

1. *Compliance with Applicable Law*

Consultants and Consulting Firms must operate in full compliance with applicable laws, rules, and regulations.

2. *Corruption*

Consultants and Consulting Firms must adhere to the highest standards of moral and ethical conduct and not engage in any form of integrity violations, including, but not necessarily limited to, fraud, corruption, coercion, collusion, and obstructive practices.

3. *Standards*

Consultants and Consulting Firms shall-

- a. Strive to provide works, services and supplies of high quality and accept full responsibility for all works, services or supplies provided;
- b. Comply with the professional standards if their industry or of any professional body of which they are members.

4. *Conflict of interest*

Consultants and Consulting Firms shall not accept contracts which would constitute a conflict of interest with any prior or current contract with any entity.

Consultants and Consulting Firms shall disclose to all concerned parties those conflicts of interest that cannot reasonably be avoided or escaped.

5. *Confidentiality and accuracy of information*

- a. Information given by Consultants and Consulting Firms in the course of a procurement and disposal process or the performance of the contracts shall be true, fair and not designed to mislead.
- b. Consultants and Consulting Firms shall respect the confidentiality of information received in the course of performance of a contract and shall not use such information for personal gain.

6. *Gifts and Hospitality*

Consultants and Consulting Firms shall not offer gifts or extend hospitality directly or indirectly to staff of the Bank that might be viewed by the public as having an influence on their decisions.

7. *Inducements*

- a. Consultants and Consulting Firms shall not offer or give anything of value to influence the action of Bank officials in the procurement process or in the contract execution.
- b. Consultants and Consulting Firms shall not ask a Bank official to do anything which is inconsistent with the Act, Regulations, Guidelines or Code of Ethical Conduct in Business.

8. *Fraudulent Practices*

Consultants and Consulting Firms shall not-

- a. Collude with the other businesses and organizations with the intention of depriving the Bank of the benefits of free and open competition;
- b. Enter into business arrangements that might prevent the effective conclusion of a procurement or disposal process in a fair manner;
- c. Engage in deceptive financial practices, such as bribery, double billing or other improper financial practices;
- d. Misrepresent or conceal facts in order to influence a procurement and disposal process or the execution of a contract to the detriment of the Bank; or utter false documents;
- e. Unlawfully obtain information relating to a procurement and disposal process in order to influence the process or execution of a contract to the detriment of the Bank; and
- f. Withhold information to the Bank during contract execution to the detriment of the Bank.

9. *Labor, Human Rights and Social Responsibility*

9.1. *Labor*

Consultants and Consulting Firms must not engage in forced or compulsory labour in all its forms. Consultants and Consulting Firms must not employ children below 18 years of age.

Consultants and Consulting Firms must ensure the payment of wages in legal tender, at regular intervals directly to the employees concerned. Consultants and Consulting Firms should keep an appropriate record of such payments.

9.2. *Harassment*

Consultants and Consulting Firms and their employees must not engage in any form of harassment, including sexual harassment, mental or physical coercion, or verbal abuse of staff of the Bank and contractors including employees.

Consultants and Consulting Firms should report allegations of harassment or sexual harassment by the Bank staff to the Bank's Management. The reporting can be anonymous. Consultants and Consulting Firms must not dissuade or penalize their employees from reporting harassment or sexual harassment allegations.

9.3. *Non-discrimination*

Consultants and Consulting Firms will not engage in unlawful discrimination based on race, color, age, gender, ethnicity or national origin, disability, pregnancy, religion, political affiliation, union membership, or marital status in hiring and employment practices such as wages, promotions, rewards, and access to training.

10. *Health and Safety Conduct*

Consultants and Consulting Firms will provide adequate occupational safety training for employees and will identify, assess and control potential exposure to safety hazards. Personal protective equipment and educational materials will be provided where hazards cannot be adequately controlled.

11. *Environmental Policy*

11.1. *Environmental Conduct*

In order to contribute to waste reduction and to increase the development and awareness of environmentally sound purchasing, wherever possible, Consultants and Consulting Firms will strive to use durable products, reusable products and products (including those used in provision of services) that contain the maximum level of post-consumer waste, post-industrial and/or recyclable content, without significantly affecting the intended use of the goods or services.

11.2. *Pollution prevention and resource reduction*

Consultants and Consulting Firms will utilize strategies to deliver the product or service that minimizes the emissions and discharges of pollutants and generation of waste. Consultants and Consulting Firms should strive to conserve [scarce] natural resources, including water, fossil fuels, minerals, and virgin forest products.

I..... (name of the authorised signatory) agree to comply with the above Code of Ethical Conduct of Providers.

.....
AUTHORISED SIGNATORY

.....
NAME OF THE CONSULTANT/CONSULTING FIRM

Form 3: Beneficial Ownership Declaration

[This beneficial ownership declaration form is issued to collect beneficial ownership information. This should be completed by Consultants/Consulting Firms and submitted as part of the proposal].

Template beneficial ownership declaration form	
Company identification	
Full legal name of the bidder (Company or Joint Venture)	
Physical / contact address	
Names of Beneficial owner / Joint venture companies / Consortiums etc.	Name :
	1.
	2.
	3
Are any of the beneficial owners a Politically Exposed Person (PEP)? no: <input type="checkbox"/> if yes: <input type="checkbox"/>	
Name:	
Public office position and role: Date when office was assumed.....	
Attestation	
I, undersigned, for and on behalf of the bidder confirm that all the information provided in the above beneficial ownership declaration is accurate and reliable	
(Name):	(Position):
(Signature):	
Beneficial ownership definition	
"Beneficial owner" means " the natural person who ultimately owns or controls a legal person or the natural person on whose behalf a transaction is conducted and includes those natural persons who exercise ultimate effective control a legal person or arrangement directly or indirectly"	

Form 4: Qualification Form

To establish its qualifications to fulfil the contract, the Consultant/Consulting Firm shall provide the information requested in the corresponding Information Sheets included hereunder:

Form 4a) Consultant / Consulting Firm's Information Sheet

1. Consultant/Consulting Firm's Legal Name:
2. In case of JV, legal name of each party:
3. Consultant/Consulting Firm's actual or intended Country of Registration:
4. Consultant/Consulting Firm's Year of Registration:
5. Consultant/Consulting Firm's Legal Address in Country of Registration:
6. Consultant/Consulting Firm's Authorized Representative Information Name: Address: Telephone/Fax numbers: Email Address:
Attached are copies of original documents of: <ul style="list-style-type: none">➤ Certificate of Incorporation or Registration of firm named in 1, above.➤ In case of JV, letter of intent to form JV including a draft agreement, or JV agreement➤ In case of government owned entity from the Employer's country, documents establishing legal and financial autonomy and compliance with the principles of commercial law.

Form 4b) Party to JV Information Sheet

1. Consultant/Consulting Firm's Legal Name:
2. JV's Party legal name:
3. JV's Party Country of Registration:
4. JV's Party Year of Registration:
5. JV's Party Legal Address in Country of Registration:
6. JV's Party Authorized Representative Information Name: Address: Telephone/Fax numbers: Email Address:
7. Attached are copies of original documents of: <ul style="list-style-type: none">➤ Certificate of Incorporation or Registration of firm named in 1, above.➤ In case of government owned entity from the Purchaser's country, documents establishing legal and financial autonomy and compliance with the principles of commercial law.

Form 6: CV's of Proposed Personnel

The Consultant/Consulting Firm shall provide all the information requested below. *[Fields with Asterix (*) shall be used for evaluation]*.

Consultants/Consulting Firms may use the following Summary Tables in addition to providing their Personnel CVs.

Position* <i>[e.g., A-1, TEAM LEADER]</i>		
Personnel information	Name *	Date of birth <i>[day/month/year]</i>
	Professional qualifications	
	Country of Citizenship/Residence	
	Contact information	
	Telephone.....	
	E-mail.....	
Present employment	Name of Employer	
	Address of Employer	
	Telephone	Contact (manager/ personnel officer)
	Fax	E-mail
	Job title	Years with present Employer

Education: [Summarize education qualification in reverse chronological order. Starting with the most recent qualifications attained, list in reverse order, as per the table below the college/university or other specialized education, giving names of educational institutions, dates attended, degree (s)/ diploma (s) obtained]

Period	Name of Awarding Institution	Qualification attained
<i>[E.g., May 2005-present]</i>	<i>[E.g., insert name of college/university/ specialised education institution]</i>	<i>[E.g., degree/diploma]</i>

Employment record relevant to the assignment: [Summarize professional experience in reverse chronological order. Starting with present position, list in reverse order. Please provide dates, name

of employing organization, titles of positions held, types of activities performed and location of the assignment, and contact information of previous clients and employing organization (s) who can be contacted for references. Past employment that is not relevant to the assignment does not need to be included.]

Period From - To	Employing organization and your title/position. Contact information for references	Country	Summary of activities performed relevant to the Assignment
[E.g., May 2005- present]	[E.g., Ministry of, advisor/ consultant to... For references: Tel..... / e-mail.....; Mr. A2, Project manager]		

Indicate particular technical and managerial experience relevant to the required services.

From*	To*	Company, Project , Position, and Relevant Management Experience*

Membership in Professional Associations and Publications:

Professional Associations

S/N	Name of Association	Qualification/Grade	Period of Attainment

Publications

S/N	Name of Publication	Publication date
1.		
2.		

Form 7: General Experience

Consultant/Consulting Firm's Legal Name: _____

or

JV Partner Legal Name: _____

Starting Month / Year	Ending Month / Year	Years*	Contract Identification	Role of Consultant/Consulting Firm
_____	_____		Contract name: Brief Description of the Services performed by the Consultant/Consulting Firm: Name of Employer: Address:	_____
_____	_____		Contract name: Brief Description of the Services performed by the Consultant/Consulting Firm: Name of Employer: Address:	_____
_____	_____		Contract name: Brief Description of the Services performed by the Consultant/Consulting Firm: Name of Employer: Address:	_____
_____	_____		Contract name: Brief Description of the Services performed by the Consultant/Consulting Firm: Name of Employer: Address:	_____
_____	_____		Contract name: Brief Description of the Services performed by the Consultant/Consulting Firm: Name of Employer: Address:	_____

